



	Knowledge of CCSS	Curriculum Writing/Integration at local level	Development of Instructional Competencies	Community Engagement	Resource Commitment
Wallingford	<ul> <li>Strong leadership knowledge of CCSS</li> <li>High level of focus placed on developing trust, respect and cooperation in the process</li> <li>Strategic and comprehensive leadership plan to guide implementation</li> <li>Clarity of vision</li> <li>Strong district focus on developing the knowledge base of what the standards were—did not just assume people knew</li> <li>Focus on both curriculum and assessment</li> <li>Spent time to develop knowledge</li> <li>Viewed the rollout in a 3 year phase in process (understood certain students would have gaps</li> </ul>	<ul> <li>3 year introduction plan</li> <li>A collaborative process focused on developing both curriculum and instructional competencies</li> <li>Teacher involvement in the curriculum writing process—"this is a local initiative"</li> <li>Curriculum writing teams did cross walk between current curriculum and CCSS</li> <li>Writing process an evolving and ever improving process</li> </ul>	<ul> <li>Clear PD and professional days dedicated to CCSS</li> <li>Development of management teams that were cross district to serve as leads</li> <li>Coach/model training</li> <li>A district wide commitment to professional development in regards to CCSS</li> <li>Over 300 teachers involved in curriculum writing teams</li> <li>Mix of professional development (large/small group)</li> <li>Teacher sabbaticals to do the work with curriculum</li> </ul>	<ul> <li>High level of engagement of parents, business community, seniors through multiple venues</li> <li>A focus on jargon free language to community</li> <li>Newsletters, website, TV</li> <li>Business community think tank</li> <li>Focused on community engagement as a critical component—not an add on</li> <li>Staff need a voice in the process as stakeholders</li> <li>Finding ways for parents to participate in the process (revision team)</li> <li>Effort spent to educate local board of education</li> <li>Focused on the importance of multiple, consistent and creative communication</li> </ul>	<ul> <li>Did not jump into buying "CCSS" materials.</li> <li>A focus on giving teachers time to meet and collaborate</li> <li>Leveraged local budget on a comprehensive 3 year plan</li> <li>Focused on developing time in teacher schedules for collaboration to build internal commitment</li> <li>A complete assessment of district resources and the process of crafting the district budget regarding the upcoming and projected needs of CCSS implementation</li> <li>Summer time commitment</li> <li>Focused on the need for more time to do the work</li> <li>Focused on the need for more district collaboration regarding the work instead of isolated pockets</li> </ul>

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Norwich	<ul> <li>Strong leadership knowledge of CCSS</li> <li>Comprehensive leadership plan</li> <li>Clarity of vision</li> <li>District infrastructure (positions—Curriculum director, K-3 position)</li> <li>Originally used Ainsworth model</li> <li>Developed district infrastructure to support needs brought on through implementation</li> <li>Aligned with current K-12 standards</li> <li>Phase 1: Instructional Focus: Explicit Instruction/mini-lesson</li> <li>Phase 2L Improve small group instruction and focus on assessments for learning</li> <li>Phase 3: Accountable talk</li> <li>PD cannot be a one shot deal—needs job embedded coaching</li> <li>Working towards developments of PLCs</li> </ul>	<ul> <li>Continued rollout of CCSS using time after and before school (not clear if all teachers participated)</li> <li>Focused on the organization and release of materials to support teacher instruction</li> <li>A strong focus on sharing the process of the rollout before having teacher teach unit—getting clear first</li> <li>Aligned with Ainsworth and UBD</li> <li>Focused on the concept that this was the "Norwich Curriculum"—local ownership</li> <li>Focus on content rich non-fiction literacy</li> <li>Teachers involvement along the way (avoid pullout)</li> <li>Use alternative times (summer, before/after school)</li> <li>Listen to teacher voice throughout the process</li> </ul>	<ul> <li>A clear commitment to the development of instructional leaders (specialists) at all schools</li> <li>Literacy workshop model</li> <li>A focus on the instructional shifts necessitated through the CCSS</li> <li>Focused on developing student conversation/discourse</li> <li>Articulated a clear plan that this is a phase in approach—did not try to implement all facets in one year</li> <li>Job embedded professional development</li> <li>Heavy focus on reading speaking and writing</li> <li>Developed training for administrators—what they are doing, what they are looking at</li> <li>Toll of combined initiatives—fear vs. innovation</li> <li>Training staff regarding improving practice</li> <li>Teachers beginning to get used to coaching/having an "outsider" in the classroom—a focus on high level job embedded coaching</li> </ul>	<ul> <li>Unable to determine community engagement efforts for CCSS</li> <li>Worked to develop materials that are culturally responsive</li> </ul>	<ul> <li>Intensive resource commitment through both Alliance funding and university partnerships. Large use of grant funding to support initiatives</li> <li>Did not purchase "CCSS" basal program. Built CCSS aligned program through local knowledge and buy in</li> <li>Focus on ways to make technology meaningful for kids vs. investing in technology</li> </ul>

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Litchfield	<ul> <li>Time was planned, devoted and allotted to the development of knowledge building of leadership and teachers</li> <li>Developed a proactive plan to develop district knowledge base</li> <li>Took advantage of all PD opportunities</li> <li>Strong partnerships with RESCs and CSDE</li> <li>Developed a clear timeline for implementation prior to immersing in the work</li> <li>Train by doing—focused on developing knowledge focused on the needs of adult learners</li> <li>Used peer instruction to build district capacity</li> <li>Book studies (bought staff Pathways to the Common Core)</li> <li>Lessons Learned: Begin with the end in mind</li> </ul>	<ul> <li>District developed a framework that was easy to understand the addressed implementation in stages</li> <li>Had a clear plan for the curriculum writing process</li> <li>Was an earlier adopter of the CCSS</li> <li>UBD Model</li> <li>Teachers involved in Curriculum development over a three year periods</li> <li>Fit into a natural and necessary curriculum rewrite</li> <li>Built four stages into the curriculum writing phase: Phase I—scope and sequence for all grades K-12, Phase II—Alignment, working to confirm the taught curriculum with the assessments given in the district, Phase III—teaching the units (UBD), Phase IV—monitoring and assessing</li> <li>Did not just leap into the work</li> <li>Lessons Learned: Include classroom practitioners in the writing process</li> </ul>	<ul> <li>Implementation focused on the shifts required by CCSS (meaningful)</li> <li>Focused on close reading across content areas</li> <li>Focused on the integration of skills and needs of all district schools</li> <li>Have begun the conversation on performance based assessments</li> <li>Included a focus on student writing practice</li> <li>Placed a premium on high quality PD opportunities for teachers</li> <li>Involved staff in the conversations regarding what already existed as well as what needed to be changed in the process</li> <li>Focused on developing a common vocabulary and common instructional focus</li> <li>Teacher modeled and participated in the work (took SBAC)</li> </ul>	<ul> <li>Focused on a proactive approach to community engagement — experienced very little difficulty in regards to community opposition</li> <li>Developed parent academy's</li> <li>Brought BoE and local community in on the change as soon as it was happening</li> <li>Ahead of the curve</li> <li>Used Email, presentations to groups, newsletters</li> <li>Focused on getting accurate information out to the public to avoid the dangers of misinformation</li> <li>Focused on transparency</li> <li>Lessons Learned: Ensure stakeholders know why, how, how to get more information</li> </ul>	<ul> <li>Had challenges with implementation and communication with SDE in regards to shifting and timely information</li> <li>Enhanced local budget for curriculum upgrades</li> <li>Provided resource backing for technology upgrades</li> <li>Invested summer PD money into curriculum writing</li> <li>Purposefully budgeted for CCSS every year</li> <li>Utilized early release days (1/month)</li> <li>Lessons Learned: Maintain flexibility and use common sense</li> </ul>

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Stamford	<ul> <li>Developed district knowledge through Summer Institutes (Sponsored by GE)</li> <li>Immersion Institute (NYC)</li> <li>Phased rollout</li> <li>Consultants met with teachers and then met with admins to help strengthen the work</li> <li>Knowledge development stemmed from existing work focused on standards based instruction</li> <li>Work on deepening the curriculum started prior to CCSS adoption</li> <li>Spent extensive time and resources developing leadership and cohorts of teacher leaders throughout the district at both immersion institutes and summer conferences</li> <li>Lessons Learned: Use teachers for professional development/peer coaching</li> <li>Build in vertical team time</li> </ul>	<ul> <li>Phased in Math/ELA over a period of time</li> <li>Teachers involved in writing the curriculum but vetted by expert partners (SAP)</li> <li>Piloted units prior to full implementation</li> <li>Focused on the curriculum "shift" vs. the entire "rewrite"</li> <li>Focused on a three year plan</li> <li>Work done at grade level teams throughout district</li> <li>Lessons Learned: Be willing to revise and realize that this is an ongoing process that will never be complete</li> <li>Don't try and do it all at once</li> </ul>	<ul> <li>Admins trained to support teachers in CCSS</li> <li>Teachers placed on special assignment throughout the district to help coach and aid implementation</li> <li>Teacher led PD</li> <li>Focused on the "shifts" to instruction</li> <li>Funded consultants/job embedded professional development</li> <li>Focused on close reading throughout the content areas</li> <li>Focused on work with Student Achievement Partners (SAP) to develop and support teacher knowledge and ability to teach the "shifts"</li> <li>Lessons Learned: Train it, do it, get feedback, train it, do it, get feedback</li> <li>Get teachers talking to teachers about the work and how the work can be improved</li> <li>Teachers need time to learn</li> <li>Vet teacher input with expertise</li> <li>Provide support</li> </ul>	<ul> <li>Community workshops w/ translators</li> <li>Parent outreach</li> <li>Community forums</li> <li>Addressed language barriers in community forums</li> <li>Pro-active to inform all stakeholders</li> <li>Lessons Learned: Make stakeholders aware</li> </ul>	<ul> <li>GE Support (\$25 million)</li> <li>Alliance dollars</li> <li>Grant writing team</li> </ul>